

## Summary Sheet

**Title:**

Joint Commissioning Update

**Is this a Key Decision and has it been included on the Forward Plan?**

This is not a key decision

**Strategic Director Approving Submission of the Report:**

Ian Thomas

**Report Author(s):**

Nicole Chavaudra and Sarah Whittle

**Ward(s) Affected:**

All Wards

**Executive Summary:**

- The Rotherham Joint Commissioning Strategy for Children and Young People, 'Our Journey to Excellence 2015-18', sets out how the NHS Rotherham Clinical Commissioning Group and Rotherham Metropolitan Borough Council intend to develop joint commissioning arrangements as a means of achieving the delivery of our strategic priorities. It details how it plans to transform the life choices of children, young people, their families and carers and improve outcomes for children & young people in Rotherham
- This report outlines how we are progressing against the 7 work priorities outlined within the Rotherham Joint Commissioning Strategy

**Recommendations:**

- That the Health and Wellbeing Board note the contents of this report and the progress to date.

**List of Appendices Included:**

None

**Background Papers:**

- Rotherham Joint Commissioning Strategy for Children and Young People: 'Our Journey to Excellence' 2015-18
- Future in Mind: Promoting, Protecting and Improving our Children's and Young People's Mental Health and Wellbeing – NHS England 2015
- Rotherham CAMHS Transformation Plan 2015-19
- Children and Families Act 2015

**Consideration by any other Council Committee, Scrutiny or Advisory Panel:**

The Rotherham Joint Commissioning Strategy has been approved by the RMBC Senior Leadership Team and the Rotherham CCG Operational Executive.

**Council Approval Required:**

This report is for information and its contents are to be noted by the Health and Wellbeing Board.

**Exempt from the Press and Public:**

No

## **Joint Commissioning Update**

### **1. Recommendations**

- 1.1 That the Health and Wellbeing Board note the contents of this report and the progress to date.

### **2. Background**

- 2.1 The Rotherham Joint Commissioning Strategy for Children and Young People, 'Our Journey to Excellence 2015-18', sets out how the NHS Rotherham Clinical Commissioning Group and Rotherham Metropolitan Borough Council intend to develop joint commissioning arrangements as a means of achieving the delivery of our strategic priorities. It details how it plans to transform the life choices of children, young people, their families and carers and improve outcomes for children and young people in Rotherham.

The Strategy describes the way we will work with all key partners to co-produce joint commissioning approaches as a means of delivering the strategic vision of the Children and Young People's Partnership in Rotherham. We are passionate about improving our services and strongly believe that we can only do this in partnership, working collaboratively and creatively and sharing expertise, knowledge and resources.

We have set ourselves an ambitious target of three years in which to deliver the transformational change we want to see in our joint commissioning arrangements. The initial focus will be on the development of joint commissioning engagement between the Children's and Young Peoples Directorate in the Council and the Clinical Commissioning Group. There are 7 work streams linked to our priorities, each of which have a joint lead responsible for the development of underpinning detailed commissioning plans linked to the priorities outlined in the overarching strategy.

- 2.2 The 7 work priorities are as follows:

- SEND
- Child Sexual Exploitation post abuse support services
- Early Help
- Transition
- Looked After Children- our Sufficiency Strategy in relation to Residential Care and Fostering Placements
- CAMHS
- 0-5 YEARS, including Best Start

This report outlines the progress that has been made against the 7 work priorities identified above.

### **3. Key Issues**

#### **3.1 Special Education Needs and Disabilities (SEND)**

The SEND Joint Commissioning Group, which is a sub-group of the Rotherham Children's and Young People's Joint Commissioning Group, has developed the draft Joint Commissioning Strategy for Children and Young People with Special Educational Needs and/or Disabilities.

The draft strategy outlines the Rotherham SEND Joint Commissioning approach and identifies nine key areas of work that will be jointly taken forward. These are as follows:

Priority 1 - Create a joint SEND Education, Health and Social Care Assessment hub.

Priority 2 - Review and re-model services that provide support for children and young people with challenging behaviour.

Priority 3 - Develop a performance and outcomes framework that will be applied across all local authority and CCG SEND provision.

Priority 4 - Align local authority and CCG specifications for SEND service provision to facilitate commonality of practice and a consistent approach (thus reducing duplication, improving efficiencies and developing clearer pathways).

Priority 5 - Audit the Education, Health and Care Planning (EHCP) process to look at how the assessment process (including the decision making process/panels and allocation of resources) can be streamlined, so as to reduce the multiple assessments that young people and their families have to undertake.

Priority 6 - Ensure that there is a co-ordinated joint workforce development plan.

Priority 7 - Develop and implement Personal Budgets.

Priority 8 - Develop pathways to adulthood

Priority 9 - Develop approaches to improving life experiences

There is work progressing around the key priority areas and in particular, the creation of a joint SEND Assessment Hub, the review and re-modelling of services that provide support for children and young people with challenging behaviour and the development of personal budgets.

The draft strategy has been out to consultation for a three month period from September to December 2015, and further to the collation of the feedback the final draft of the strategy will be taken through both Rotherham MBC and CCG governance structures for approval.

## 3.2 Child and Adolescent Mental Health

The Future in Mind Report (FiM) was published in May 2015 and sets out a clear national ambition to transform the design and delivery of a local offer of services for children and young people with mental health needs.

Future in Mind describes an integrated whole system approach to driving further improvements in relation to children and young people's mental health outcomes with the NHS, Public Health, Local Authority Children's Services, Education and Youth Justice.

There is a Rotherham CAMHS Transformation Plan in place, which responds to the requirements of Future in Mind and is taking forward the following key priorities:

- **Enhanced Crisis and Community Support and transition to adult services** - A Crisis response service that will provide for the Children and Young People of Rotherham on a 24/7 basis. An enhanced community support service will provide step-up and step down services for children & young people moving into and out of inpatient services and avoid inpatient admissions. An improved process for transition to adult services.
- **ASD Support** - Support for Children & Young People and their families during the ASD diagnostic process and following diagnosis. Particular emphasis will be placed on filling current gaps in service including Occupational Therapy (OT) and Speech & Language Therapy (SALT) emphasis.
- **Prevention/Early Intervention** - Work in this area will be undertaken across many of the other areas of investment such as ASD support and Family Support Workers and many existing initiatives such as establishing locality workers to link with schools, GP practices and RMBC Early Help teams. Some non-recurrent funding will be used in 2015/16 for a Youth Cabinet Self-help conference and supporting the development of a whole school and community approach.
- **Family Support Workers** - to provide support in the areas of ASD, ADHD and Conduct Disorder. The support workers will also provide training for parenting/families. The service will, by default, pick up hard to reach groups and provide early intervention and prevention elements also.
- **Workforce Development** - Work during 2015/16, using non-recurrent funding, around a workforce development strategy, a Universal Screening Tool and delivering Mental Health First Aid and Self-Harm training.
- **Hard to Reach Groups** - Initial work during 2015/16 to scope out and further understand how best improvements can be made and hard to reach groups engaged with. Non-recurrent monies will be utilised to

undertake work with LGBT young people around promoting their mental wellbeing.

- **Looked After Children** - Whilst it is not proposed that extra funding be allocated to this area on a recurrent basis, some work will be undertaken in 2015/16 to reduce current waiting times to access the services of the Looked After and Adopted Support and Therapeutic Team (LAACSTT).
- **Development of services through input from C&YP etc.** - A baseline audit will be undertaken using non-recurrent funding in 2015/16. It is not anticipated that further funding will be needed in future years although the opportunity will be taken to re-assess the effectiveness of the engagement periodically. In addition, recurrent funding will be utilised to provide an advocacy service for Children & Young People.
- **Child Sexual Exploitation** - Extra recurrent funding will be used to support the current funded 0.8wte Psychotherapist post which works across both Adult and Children's services.

Progress made against the above priorities and the overarching Rotherham CAMHS Transformation Plan, is being monitored by NHS England and locally by the Rotherham CAMHS Partnership.

### 3.3 **Child Sexual Exploitation Post-Abuse Support Services**

The re-tender of post support services has been jointly planned with a range of partners including consultation and engagement with victims and survivors. The tender is currently 'live' and the contracts will be awarded from the 1<sup>st</sup> of April 2016. An outcome based Service Specification has been co-produced with investment from the Council and the CCG.

A Service Improvement Partnership with Service Providers has been established which is supporting current services to work collaboratively to support victims and survivors.

A pilot service has been jointly commissioned from Rape Crisis and Apna Haq which is due to end on the 31<sup>st</sup> of March 2016 and will be evaluated to further inform our joint commissioning activity.

### 3.4 **Transition**

A joint review of transition started in October 2015 and is due to report in February 2016. A project group has been established which consists of a range of partners including parent/carers whose responsibility is to oversee and challenge the review to ensure it is ambitious and transformational in approach.

The review has a number of work streams all with an identified lead officer. The key work streams are:

- Process and Systems
- Current Services and joint investment
- Transitional arrangements
- Personalisation
- Financial Management
- Benchmarking with excellent services on a national and local level

The review to date has involved consultation with parent carers and the Voluntary and Community Sector facilitated by Voluntary Action Rotherham. A workshop has been held to develop thinking and practice linked to personal budgets.

### **3.5 LAC/Sufficiency Strategy**

A Strategic Review of Residential Care, Leaving Care Services, Homelessness provision and residential/respite for children with a disability began in November 2015 and is due to report at the end of January 2016. The review to date has included multi-disciplinary service assessments completed on site, challenge events, benchmarking and consultation with key stakeholders. A 'Dragons Den' is scheduled for mid-January when young people will challenge service providers and managers.

A tender to re-establish a local Rotherham Fostering Framework and improve the choice and quality of services within borough is underway and contracts will be awarded from the 1<sup>st</sup> of April 2016.

- 3.6 The work streams in relation to Early Help and 0-5 now need to be progressed further to the progress to date.
- 3.7 A Joint Strategic Commissioning Group has been established which will oversee progress and report to the Health and Wellbeing Board in a timely manner as and when required.

## **4. Options considered and recommended proposal**

Not applicable

## **5. Consultation**

- 5.1 The Rotherham Joint Commissioning Strategy has been developed in partnership with young people, and there is extensive consultation with parents and carers and stakeholders in the development of the 7 work priorities.

## **6. Timetable and Accountability for Implementing this Decision**

- 6.1 This report is for information. The implementation of the strategy is being delivered and monitored by the Rotherham Joint Commissioning Group.

## **7. Financial and Procurement Implications**

- 7.1 There are no identified financial implications however any financial implications arising from implementing the Rotherham Joint Commissioning Strategy will be full discussed with the finance department.

## **8. Legal Implications**

- 8.1 There are no identified legal implications however any financial implications arising from implementing the Rotherham Joint Commissioning Strategy will be full discussed with the legal department.

- 8.2 The Rotherham Joint Commissioning Strategy contributes to the RMBC Corporate Plan Priorities:

- Helping to create safe and healthy communities – ensuring care and protection are available for those people who need it most
- Rotherham Joint Health and Welfare Strategy
- Public Health Outcomes Framework

## **9. Human Resources Implications**

- 9.1 There are no identified human resources implications however any financial implications arising from implementing the Rotherham Joint Commissioning Strategy will be full discussed with the human resources department.

## **10. Implications for Children and Young People and Vulnerable Adults**

- 10.1 The Rotherham Joint Commissioning Strategy aims to impact positively on children and young people, through enhancing current mental health service provision.

## **11 Equalities and Human Rights Implications**

- 11.1 There are no negative impacts identified as a consequence of taking forward the priorities identified within this report. The priorities will bring about a positive contribution to promoting equality through improving access into service provision from disadvantaged and vulnerable groups.

## **12. Implications for Partners and Other Directorates**

12.1 The priorities arising from the Rotherham Joint Commissioning Strategy will have implications for RMBC, Rotherham CCG and RDASH CAMHS. These are outlined within the CAMHS Transformation Plan.

## **13. Risks and Mitigation**

13.1 That key stakeholders do not engage in the joint commissioning process.

13.2 A lack of capacity to deliver all work streams will be mitigated by a sharing of resources.

13.3 A shrinking of budgets will be mitigated by joint systems, monitoring and an incremental move to aligned and pooled budgets.

## **14. Accountable Officer(s)**

Approvals Obtained from:- Not Applicable

Strategic Director of Finance and Corporate Services:- Not Applicable

Director of Legal Services:- Not Applicable

Head of Procurement (if appropriate):- Not Applicable

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